# 2016 United States Coast Guard Professional Reading List

# 2016 Commandant's Reading List (Admiral Paul Zukunft)

Written by Coast Guard Commandant Adm. Paul Zukunft: I am pleased to offer my 2016 reading list. Each new year is an opportunity to reflect on past accomplishments and lay out the trackline for future endeavors. As you consider your goals for 2016, expand your professional and leadership horizons with one or more of the following offerings: (See more at: <u>http://allhands.coastguard.dodlive.mil/2016/01/01/2016-commandants-reading-list/#sthash.kFSRdeci.dpuf</u>)

**Into a Raging Sea:** When I introduced my leadership philosophy a year ago, the first principle I shared was know your purpose. Chatham is a personal memoir by a Coast Guardsmen who truly knew his purpose and then some. This Coast Guardsman is Bernard Webber, coxswain of motor lifeboat CG-36500, from Station Chatham, Massachusetts. His and his station's story will be featured on the big screen when The Finest Hours premieres later this month. Until then, you can hear directly from Webber himself in raw, candid text about his role in the Pendleton rescue and what life was like at Station Chatham in the 1950s. (Not in collection at this time)

**Unbroken**: Another shining example of knowing your purpose is in story of Louie Zamperini in Laura Hillenbrand's Unbroken. Zamperini and his Army Air Forces aircrew were on a search mission over the Pacific, one like many of our Coast Guard crews execute each and every day, when their plane went down in 1943. After close to fifty days lost at sea, he was captured and became a prisoner or war. Through Hillenbrand's writing, we see Zamperini's ability to channel his purpose, personal honor and integrity despite the degradations he suffered. (940.54 H651 and Audiobook)

**Between the World and Me:** A more recent example of finding purpose and our ties to the communities in which we live and serve is through Ta-Nehisi Coates' memoir Between the World and Me. Written as a letter to his son, Coates reflects on our Nation's racial history and explores the lives of African Americans today. As I read, I kept going back to the themes of identity, trust and respect – this last one being an idea so foundational to the Coast Guard it is one of our Core Values. Altogether, Coates' personal perspectives struck a chord and his testament was eye opening and thought provoking. (Audiobook 305.809973 C652)

**The Truth About Employee Engagement**: For those who have ever heard me speak at an all hands, you've likely heard me mention the book The Three Signs of a Miserable Job by Patrick Lencioni. Lencioni re-released the book this year under a new title that gets to the heart of why job misery is so detrimental to an organization – it damages employee engagement. After addressing the three signs – anonymity, irrelevance and immeasurement – Lencioni shares what happens when you engage your employees, including increased productivity, greater retention and a competitive advantage. All three are needed in today's Coast Guard. As we hone in on our Duty to People, taking another look at engaging our workforce at all levels is a necessary refresh. (658.314 L563)

**Fire on the Water:** A key element of knowing our purpose is understanding how we fit into the broader global context. Robert Haddick's Fire on the Water offers an enlightening view on China's resurgence and how the U.S. should adjust its diplomatic, military and economic policies to promote long-term stability. Just one example of the dynamic challenges that come with a rapidly changing and highly globalized world, U.S.-China

relations underpin regional security and prosperity and will impact global order for decades to come. Understanding this strategic context is important for every Coast Guard member's tool kit. (355.033 H126)

**Team of Teams:** One of my leadership principles is trust and empower your people, and retired Gen. Stanley McChrystal certainly touches on the importance of trust to build teams organization-wide. He also explores relationships within these teams and networks using the line "it takes a network to defeat a network;" a phrase Coast Guard leaders have utilized to discuss our Western Hemisphere Strategy and our fight against Transnational Organized Crime networks. In the end, solutions and the way forward come from all levels of the organization and we must actively seek out these solutions and empower members of our team to come forward. (658.4022 M124 and Audiobook)

**Highliners: a novel by William B. McCloskey:** We see teamwork and trust manifest daily at Coast Guard units around the world and that includes earning the trust of those we serve. This novel, sent to me by the crew aboard Coast Guard Cutter Boutwell, puts a spotlight on a unique community we serve to the Far North – Alaskan fisherman. Through the story of one young man, or "greenhorn," we catch a glimpse of what life is like for commercial fishermen who brave Alaska's unforgiving elements to make a living. Boutwell's crew wrote it is, "a must-read for anyone involved in 17th Coast Guard District fisheries at any level, and a should-read for anyone who interacts with the fishing industry nationwide," and I couldn't agree more. (Fiction McC)

**What is Code?:** While this isn't necessarily a book, the Bloomberg Businessweek article, "What is Code?" comes close to it at 38,000 words! The article peaked my interest earlier this summer when I read the commentary from the magazine's editor who noted the disconnect between those who have sharpened their technological skills but know increasingly less about what makes that technology work. As he wrote: "Software has been around since the 1940s. Which means that people have been faking their way through meetings about software, and the code that builds it, for generations. Now that software lives in our pockets, runs our cars and homes and dominates our waking lives, ignorance is no longer acceptable." I am continuously humbled by the talents of our workforce, and that is especially true with our cyber professionals. (June 11, 2015 issue)

**World Order:** In framing my leadership principle of take decisive action, I wrote, "Situations evolve and we must adapt swiftly; as a leader your decision-making will be tested." That is true for leaders at all levels of our Service and certainly true for our complex, interconnected world. Former National Security Advisor and Secretary of State Henry Kissinger provides a backdrop for taking decisive action in today's world by writing about century-long trends in foreign policy. Looking at the world order over time is a useful thought exercise as we confront today's global challenges. (327 K61)

**Ghost Fleet by P.W. Singer and A. Cole:** Speaking of our increasingly complex world, members of my staff shared this book with me in the late summer while I was on my way to the North Pacific Coast Guard Forum to the very region in which this book takes place. While Ghost Fleet is a fictional account of a future world war, it weaves in real-life defense assets and current technology. While the Coast Guard's primary operating area remains the Western Hemisphere, we are active in every region of the world. This fast-paced read presents a compelling twist on the geostrategic challenges our military faces today. (Fiction Sin)

(Additions in Feb 2016 after Commandant Zukunft asked for recommendations from other CG men and women)

Sheer Will: the story of the Port of Houston and the Houston Ship Channel by David H. Falloure: Days after I engaged with industry stakeholders at both the ports of

Houston and Los Angeles–Long Beach, Kathleen suggested reading, "Sheer Will: The Story of the Port of Houston and the Houston Ship Channel." Greater complexity of port operations and advanced technologies are among some of the trends impacting the industry; understanding more about this evolution is critical in the Coast Guard's continued commitment to ensuring safety, security and environmental stewardship of the Maritime Transportation System. (Not currently in collection)

**Arctic Dreams:** At a time where the need for icebreakers as a national asset has entered the dialogue, Alex recommended reading "Arctic Dreams," by Barry Lopez. Alex wrote in his recommendation that Lopez presents an exhaustive survey of the Arctic regions comparing and contrasting the "impact of explorers, industrialists, indigenous peoples and governments throughout the North's history. Fascinating." I couldn't agree more that our polar regions are indeed fascinating and this fascination only continues to increase demand across Coast Guard missions. (Not currently in collection)

## Commandant's Choice

2015 – Frozen in Time: an Epic Story of Survival and a Modern Quest for Lost Heroes of World War II by Mitchell Zuckoff, 2014. On November 5, 1942, a U.S. cargo plane on a routine flight slammed into the Greenland ice cap. Four days later, a B-17 on the search-and-rescue mission became lost in a blinding storm and also crashed. Miraculously, all nine men on the B-17 survived. The U.S. military launched a second daring rescue operation, but the Grumman Duck amphibious plane sent to find the men flew into a severe storm and vanished. In this thrilling adventure, Mitchell Zuckoff offers a spellbinding account of these harrowing disasters and the fate of the survivors and their would-be saviors. Frozen in Time places us at the center of a group of valiant airmen fighting to stay alive through 148 days of a brutal Arctic winter by sheltering from subzero temperatures and vicious blizzards in the tail section of the broken B-17 until an expedition headed by famed Arctic explorer Bernt Balchen attempts to bring them to safety. But that is only part of the story that unfolds in Frozen in Time. In present-day Greenland, Zuckoff joins the U.S. Coast Guard and North South Polar -- a company led by the indefatigable dreamer Lou Sapienza, who worked for years to solve the mystery of the Duck's last flight -- on a dangerous expedition to recover the remains of the lost plane's crew. (Not currently in collection)

2014 **-The Finest Hours:** by Michael J. Tougias, 2010. On February 18, 1952, New England was battered by a brutal nor'easter and the freezing Atlantic became a zone of peril with 70-knot winds and 60-foot seas. Two old oil tankers, the Pendleton and the Fort Mercer, proved no match for the storm and both were torn in half just off Cape Cod. The Finest Hours highlights the captivating, true story of the valiant attempt of four Coast Guardsmen aboard the rescue surfboat CG36500 to overcome insurmountable odds and save the 32 stranded Pendleton sailors huddling inside the ship's stern section which was still afloat. The CG36500's crew, led by then-Petty Officer First Class Bernard Webber, conducted what is arguably the most dramatic rescue ever undertaken by the Coast Guard. All four Coast Guardsmen were awarded the Gold Lifesaving Medal for their proficiency and heroic actions in extreme conditions. In 2012 the Coast Guard commissioned the cutter BERNARD C. WEBBER, the lead ship in the Sentinel Class cutter fleet, in honor of the heroic boat coxswain. (910.916346 T722)

2013 - **Bearing Drift:** by Peter Eident, 2011. 35 years ago on October 20, 1978, the 125-ft training vessel USCGC CUYAHOGA collides with a 521-ft freighter while underway near the mouth of the Potomac River. Following the collision, CUYAHOGA sank, killing 11 Coast Guardsmen in one of the worst peacetime accidents in Coast

Guard history. The author, who was standing watch on the bridge as CUYAHOGA was rammed and sank, explores a Coast Guardsman's intricate relationship with the sea and seeks meaning in the loss of his shipmates, an event he vividly recalls. *Bearing Drift* is about heroism and mistakes, and how the fatal mishap forever changed the author and the Coast Guard itself. Along with the USCGC BLACKTHORN collision 15 months later, the catastrophic sinking of the CUYAHOGA caused the Coast Guard to recommit itself to proficiency and reexamine the requirements for training, qualification standards and bridge manning requirements. (Not currently in collection)

2012 - Fire on the Beach: Recovering the lost story of Richard Etheridge and the Pea Island Lifesavers: by David Wright and David Zoby 2002. This book tells the story of Station 17 of Pea Island, North Carolina, and its courageous captain, Richard Etheridge. A former slave and Civil War veteran, Etheridge was appointed Keeper of the Pea Island station, but when the white crew already in place refused to serve under him, he recruited and trained an entirely black crew. Although they were among the most courageous in the service, leading many daring rescues and saving scores of men, women, and children along the treacherous stretch of coast known as "the Graveyard of the Atlantic," civilian attitudes toward the Pea Island surfmen ranged from curiosity to outrage. When a hurricane hit the Banks in the late 1890s, they managed to save everyone aboard the wrecked E.S. Newman. This incredible feat went unrecognized for a century until, in 1996, the Coast Guard posthumously awarded Etheridge and his men the Gold Life-Saving Medal. This courageous story of a group of men who battled prejudice as well as fierce storms to carry out heroic deeds illustrates yet another example of the contribution of one group of remarkable African Americans to this country's history. (363.12381 W948)

2011-The Skipper & the Eagle: by Gordon McGowan 1998. In January 1946, Cdr. McGowan set about refitting the former German sail training vessel for her return to America as a war prize. With the help of her German crew and US Coast Guardsmen new to sail, he fitted her for sea, then sailed her across the Atlantic to Bermuda, and home to New York. On this last leg they met a hurricane which severely tested the ship and her mixed crew. They learned to pull together to sail and, ultimately, to save the ship. (Not in Collection at this time)

**2010-Rescue Warriors: The U.S. Coast Guard, America's forgotten heroes:** by David Helvarg 2009. The first big, narrative nonfiction book about the U.S. Coast Guard, from its founding in 1790 to the present, including dozens of gripping stories of dangerous rescues and first- person reporting, by an award-winning journalist. (363.286 H485)

# <u>"Leaders of Leaders" Section</u> (Recommendations from Senior Coast Guard Leaders)

Little Erroll: The Story of Admiral Erroll M. Brown, First Black Coast Guard Admiral, by Shameen Anthanio-Williams 2014. Little Erroll is an inspiring children's biography of Admiral Erroll Brown who despite many challenges growing up, always found a way to prevail. Examples include scenarios from his childhood as a schoolboy living in a small town, as an adolescent of the Civil Rights Movement and as a Cadet at the Coast Guard Academy. The book not only provides a simple lesson on responsibility but it reminds young readers that they can achieve anything with faith, determination and hard work. CG core values of Honor, Respect and Devotion to Duty emanate across each page and illustration; both the young and mature reader will find this book refreshing. (Not in Collection at this time) Guardian of Guadalcanal: The World War II Story of Douglas A. Munro, United States Coast Guard, by Gary Williams 2014. In Guardian of Guadalcanal, Gary Williams, with the complete cooperation of the Munro/Sheehan family and the Coast Guard Historian's Office, has penned the biography of the Coast Guard's only Medal of Honor recipient who personified the Coast Guard Core Values of Honor, Respect, and Devotion to Duty. (940.54 W717)

The Pendleton Disaster Off Cape Cod: The Greatest Small Boat Rescue in Coast Guard History, by Theresa Mitchel Barbo and Captain W. Russell Webster, USCG (Ret.), 2010. "Pendleton" (3rd ed.) recounts, first-hand, the daring rescue of 32 merchant seamen from the stricken tanker using the words of the four crewmen as interviewed by the authors. The book has also formed the basis for the author's to provide associated leadership lessons to over 5,000 cadets, midshipmen and mariners over the past five years. (910.9163 B238)

**The Daring Coast Guard Rescue of the Pendleton Crew**, by Theresa Mitchel Barbo & Captain W. Russell Webster, USCG (Ret.), 2013. "Daring" provides a child's eye view of the 1952 rescue of 32 seamen from the SS Pendleton as seen by 10 year-old Jack Nickerson. The story of Jack's friendship w Coxswain Bernie Webber is formulated around the true-life rescue; the greatest small boat rescue in CG History. (910.963 B238)

**Until the Sea Shall Free Them:** by Robert Frump 2002. Frump captures both the cruel sea and the determination of a group of dedicated individuals who worked together trying to fix a converted World War II vessel riddled with problems that had not been addressed by its owner. *Until the Sea Shall Free Them* recounts in compelling detail the wreck of the *Marine Electric* and the legal drama that unfolded in its wake—a lawsuit that led to vital reforms in the laws regarding the safety of ships. (*VADM Brice-O'Hara's choice*). (363.12 F944))

**Bloodstained Sea:** by Michael G. Walling 2004. The story of the Secretary Class cutters at the dawn of WWII and the Battle of the Atlantic against the U-Boat threat. (*VADM Currier's choice*) (940.54293 W211)

Heroic Leadership: Best Practices from a 450-Year-Old Company that Changed the World: by Chris Lowney 2005. Author Chris Lowney offers leadership lessons from the Jesuits, the renowned religious order whose originality and expertise have stirred admiration for nearly five centuries. (*RADM Salerno's choice*) (658.4092 L919)

**Social Intelligence: The New Science of Human Relationships:** by Daniel Goleman 2007. A critique of society's creeping disconnection in the age of the iPod, constant digital connectivity, and multitasking. Goleman discusses the "toxicity" of insult and unpleasant social experience as he warns of the dangers of self-absorption and poor attention. Drawing on numerous studies, Goleman illuminates new theories about attachment, bonding, and the making and remaking of memory as he examines how our brains are wired for altruism, compassion, concern, and rapport. (*VADM Brown's choice*) (158.2 G625)

The Warmth of Other Suns: The Epic Story of America's Great Migration:

by Isabel Wilkerson 2010. Stories of migration in America that will enrich the

context of any immigration debate. (VADM Parker's choice) (304.80973 W681)

**Successful Leadership Today:** by Douglas L. Drewry 1996. A collection of time-tested common sense leadership skills for today's successful leader. Personal traits and habits, like the manner and style in which you talk and listen, are as important to leadership as the way you direct and lead others. Leadership principles and concepts are interwoven with management and personal practices in this book. (MCPO-CG Leavitt's choice) (303.34 D776)

**Ask the Chief: Backbone of the Navy:** by J. F. Leahy 2004. A compilation of leadership experiences by Navy Chiefs from the aviation, surface, submarine, and special warfare communities, this book provides words of wisdom to guide the Coast Guard and Navy Chief alike. A Chief can enjoy just one story about another Chief's daily life, or she/he can consume the entire book based on interviews of nearly 100 Chiefs. (*MCPO-CGRF Allen's choice*) (359.338 L434)

### Strengthening the Soul of Your Leadership: by Ruth Haley Barton

2008. This is a book that gets to the heart of the difficulties and struggles that leaders face. Ruth's insights will, at the very least, strengthen the soul of your leadership. *(CAPT Weeden's Chaplain of the Coast Guard choice)*(248.892 B293)

## **Contemporary Issues Section**

**Employee's Survival Guide to Change:** by Jeffrey Hiatt 2001. A complete guide to surviving and thriving during organizational change. (658.406 H623)

### Disappearing Through the Skylight: Culture and Technology in the

**Twentieth Century:** by O.B. Hardison, Jr. 1990. The key take away from this book is that is the recognition that when an entire culture understands something it becomes "invisible." It doesn't go away, it becomes intuitive, and it becomes culture. (303.483 H264)

**Epic Change: How to Lead Change in the Global Age:** by Timothy Clark 2007. Epic Change presents a strategic-level road map, along with tactical level tools, for the every-day needs of leaders who must respond to all types of adaptive challenge to remain competitive. (658.4092 C595)

**Kiss, Bow, or Shake Hands: The Bestselling Guide to Doing Business in More than 60 Countries:** by Terri Morrison and Wayne Conaway 2006. This is an invaluable book for "doing well while doing good" in your intercultural relations, covering the protocols of appointments, business entertaining, greetings, forms of address, gestures, dress, and gifts in 60 of the nations you're most likely to be doing business. (395.52 M882)

#### Linked: How Everything is Connected to Everything Else and What it

**Means:** by Albert-Laszlo Barabasi 2003. The results of Barabási's research into the behavior of networks are deeply compelling. Not all networks are created equal, he says, and he shows how even fairly robust systems like the Internet could be crippled by taking out a few super- connected nodes, or hubs. His mathematical descriptions of this behavior are helping doctors, programmers, and security professionals design systems better suited to their needs. (003 B223)

### The Mindful Way through Depression: Freeing Yourself from

**Chronic Unhappiness:** by Williams, Teasdale, Segal, and Kabat-Zinn 2007. This authoritative, easy-to-use self-help program is based on methods clinically proven to reduce the recurrence of chronic unhappiness. (362.25 M663)

Lone Survivor: The Eyewitness Account of Operation Redwing and the Lost Heroes of SEAL Team 10: by Marcus Luttrell 2007. If you're looking for a true story that showcases both American heroism and Afghani humanity, Marcus Luttrell's Lone Survivor may be the book for you. (958.1047 L974)

Why are all the Black Kids Sitting Together in the Cafeteria?: A Psychologist Explains the Development of Racial Identity: by Beverly Daniel Tatum 2002. An insightful exploration of the varieties of Americans' experience with race and racism in everyday life. (305.8 T221)

### Leadership Section

Little Erroll: The Story of Admiral Erroll M. Brown, First Black Coast Guard Admiral, by Shameen Anthanio-Williams 2014. Little Erroll is an inspiring children's biography of Admiral Erroll Brown who despite many challenges growing up, always found a way to prevail. Examples include scenarios from his childhood as a schoolboy living in a small town, as an adolescent of the Civil Rights Movement and as a Cadet at the Coast Guard Academy. The book not only provides a simple lesson on responsibility but it reminds young readers that they can achieve anything with faith, determination and hard work. CG core values of Honor, Respect and Devotion to Duty emanate across each page and illustration; both the young and mature reader will find this book refreshing. (Not currently in collection)

**The Sol E Mar Tragedy Off Martha's Vineyard,** by CAPT W. Russell Webster (Ret.) 2014. On March 22, 1990, local fishermen Hokey Hokanson and his teenage son, Billy, set sail for Cape Cod in the Sol E Mar. When disaster struck three days later, Billy transmitted a brief, heavily garbled radio distress call. A hoax call immediately followed Billy's cry for help, and believing that the two were connected, the U.S. Coast Guard did not launch rescue units for several days. The Hokansons' deaths prompted a new antihoax law and changed United States Coast Guard search and rescue procedures. Historian Captain W. Russ Webster, U.S. Coast Guard (Ret.), and journalist Elizabeth B. Webster chronicle the fascinating story of the Sol E Mar and its crew and explain the psychology of hoax callers and Coast Guard technological advancements since the tragedy. (910.9163 W385)

**USCG Air Station and Group Astoria,** by Suzan L. Glen 2012. This book is a pictorial history of the Air Station and associated group from 1964 until it became Sector Columbia. The book is a good introduction to the area and the facilities, and although the name has changed, the location remains the same. (Not currently in collection)

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**Good Boss, Bad Boss:** by Robert I. Sutton, 2010. If you are a boss who wants to do great work, what can you do about it? *Good Boss, Bad Boss* is devoted to answering that question. Stanford Professor Robert Sutton weaves together the best psychological and management research with compelling stories and cases to reveal the mindset and moves of the best (and worst) bosses. (658.409 S967)

**The Armed Forces Officer:** by the National Defense University 2007. Educates officers of all services, as well as civilians, about the fundamental moral-ethical requirements of being a commissioned officer in the armed forces of the United States. (355.33 A728)

**Lying: Moral Choice in Public and Private Life:** by Sissela Bok 1999. A thoughtful addition to the growing debate over public and private morality. Looks at lying and deception in law, family, medicine, government. (177.3 B686)

**Predictable Surprises: The Disasters You Should Have Seen Coming, and How to Prevent Them:** by Max H. Bazerman and Michael D. Watkins 2008. Insisting theirs is not 20/20 hindsight, the authors explain how many disasters are preceded by clear warning signals that leaders miss or ignore. Characteristics of predictable surprises include when leaders know a problem exists and that problem does not solve itself and gets worse, the human tendency to maintain the status quo, and the reality of a small vocal minority (special interests) that benefit from inaction. (363.347 B362)

**The Five Dysfunctions of a Team: A Leadership Fable:** by Patrick Lencioni 2002. Once again using an astutely written fictional tale to unambiguously but painlessly deliver some hard truths about critical business procedures, Patrick Lencioni targets group behavior in the final entry of his trilogy of corporate fables. And like those preceding it, The Five Dysfunctions of a Team is an entertaining, quick read filled with useful information that will prove easy to digest and implement. (658.4036 L563)

**From Boomers to Bloggers: Success Strategies Across Generations:** by Misti Burmeister 2008. Boomers to Bloggers offers tips to help boomers, Xers and Yers get what they want from their careers while helping their employers and peers achieve their goals. (658.4092 B962)

**How Life Imitates Chess: Making the Right Moves, from the Board to the Boardroom:** by Garry Kasparov 2008. Kasparov has put his powerful strategic thinking to work in business and politics, showing that a simple reliance on instincts can guide you through even the most complex challenges. With no shortage of wit or eloquence, he's answered our hardest questions about what factors can make or break a decision-making moment. (794.1092 K19)

**Primal Leadership: Learning to Lead with Emotional Intelligence:** by Daniel Goleman, Richard Boyatzis and Annie McKee 2008. Since the actions of the leader apparently account for up to 70 percent of employees' perception of the climate of their organization, Goleman and his team emphasize the importance of developing what they term "resonant leadership." Focusing on the four domains of emotional intelligence--self-awareness, self-management, social awareness, and relationship management--they explore what contributes to and detracts from resonant leadership, and how the development of these four El competencies spawns different leadership styles. (658.4092 G625)

Quiet Leadership: Six Steps to Transforming Performance at Work: by

David Rock 2007. Transforming performance involves listening and communicating . The ultimate goal of quiet leadership is to empower employees. (658.4092 R682)

Leading at the Edge: Leadership Lessons from the Extraordinary Saga of Shackleton's Antarctic Adventure: by David Rock 2000. A former Marine lieutenant, Perkins introduces 10 key concepts he believes are essential to productive leadership with lively anecdotes from the adverse but ultimately successful expedition to the South Pole led by Ernest Shackleton in 1914 (his entire crew survived on the ice with almost no supplies or hope for rescue after their ship drifted off course and was crushed), which he contrasts with a disastrous Canadian expedition launched at almost the same time. (658.4092 P448)

# Coast Guard History and Culture Section

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**The Thousand Mile War: World War II in Alaska and the Aleutians:** by Brian Garfield 1995. The war in the Aleutians was fought in some of the worst climatic conditions on earth for men, ships, and airplanes. The sea was rough, the islands craggy and unwelcoming, and enemy number one was always the weather—the savage wind, fog, and rain of the Aleutian chain. The fog seemed to reach even into the minds of the military commanders on both sides, as they directed men into situations that so often had tragic results. Frustrating, befuddling, and still the subject of debate, the Aleutian campaign nevertheless marked an important turn of the war in favor of the United States. (940.54 G231)

**Coast Guard in Massachusetts:** by Donald J. Cann and John J. Galluzzo 2011. The Coast Guard's deepest roots run through Massachusetts, the ancestral home to three of the five predecessor agencies that make up the service today. The Coast Guard formed in 1915 and since that time has served the citizens of the Bay State at lifeboat stations, air stations, lighthouses, LORAN stations, and radio stations, as well as on lightships and cutters of all sizes. They have protected the Massachusetts coastline during numerous wars, performing some of the most dramatic rescues in American history—from the Pendleton to the Argo Merchant to the Etrusco and more. The story of the Coast Guard in Massachusetts is one of heroism, honor, respect, and devotion to duty. (363.28 C224)

**Camp Edwards and Otis Air Force Base:** by Donald J. Cann and John J. Galluzzo, 2010. When land started to run out in central Massachusetts, the state's National Guard units began to search for sufficient space on which to hold their annual training. They found what they needed on Cape Cod. This land would become Camp Edwards and later the Massachusetts Military Reservation and the Otis Air National Guard Base. When World War II loomed, the reservation became a significant training area for units heading overseas, a proving ground for amphibious operations landing vehicles and equipment, and a major duty station in the lives of thousands of America's military men and women. (974.4 C224)

Lucky Thirteen: D-Days in the Pacific with the U.S. Coast Guard in World War II: by Ken Wiley 2007. In this book, Ken Wiley, a Coast Guardsman on an Attack Transport in the Pacific, relates the intricate, often nerve wracking story of how the United States projected its power across 6,000 miles in the teeth of fanatical Japanese resistance. (359.97 W676)

#### The Metal Life Car: The Inventor, the Imposter, and the Business of

**Lifesaving:** by George Buker 2008. This book presents a fascinating story of American ingenuity and struggle against bureaucracy and chicanery. Buker details the conflicting claims of Joseph Francis, a prominent Boston inventor and businessman, and Captain Douglass Ottinger, U.S. Revenue-Marine, who battled for decades for the rights to this keystone invention. (623.88 B941)

**Mind the Light, Katie: The history of Thirty-Three Female Lighthouse Keepers:** by Mary Louise Clifford and J. Candace Clifford 2006. A collection of stories on the lives of thirty-three female lighthouse keepers between the years 1830 and 1947. (387.155 C638)

### A Perfect Lady: A Pictorial History of the U.S. Coast Guard Barque Eagle:

by Tido Holtkamp 2008. A pictorial history of the U.S. Coast Guard Cutter Barque Eagle with over 280 photographs. Since 1946, the U.S. Coast Guard has used the Barque Eagle for training their cadets and officer candidates. (359.97 H758)

#### Two Tankers Down: The Greatest Small-Boat Rescue in U.S. Coast Guard

**History:** by Robert Frump 2008. Off the coast of Cape Cod in 1950, a February blizzard tore not one but two oil tankers in half. This is the suspenseful true story of a U.S. Coast Guard captain and his small crew who were called out to rescue the tanker crews without a cutter or chopper or a sea plane. But Captain Bernie Weber knew well the infamous Coast Guard motto: "You have to go out. You don't have to come back." He took a small boat and crew out in 60-foot waves and rescued 30 men. Weber's subsequent gold medal for valor is still revered within the U.S. Coast Guard, and this thrilling first-ever narrative is a gripping adventure story for fans of The Perfect Storm and The Hungry Ocean. (910.9163 F944)

**Lifeboat Sailors: The U.S. Coast Guard's Small Boat Stations:** by Dr. Dennis L. Noble 2001. This the first book on the distinguished past, hazardous present, and uncertain future of an organization whose roots extend back nearly 200 years. Despite the fact that small boat stations are the very symbol of rescue upon the water, the public knows little about what takes place in them and about the professionals who put their own lives at risk in this way every day. (363.12381 N748)

("A Living List" – allowing new additions throughout the year further information at https://www.uscg.mil/leadership/readinglist/readinglist.asp)